



BRAC SOUTH SUDAN

ANNUAL REPORT 2021



“

When people ask me now what BRAC stands for, I like to think that we stand for an idea- an idea of a world where everyone has an equal opportunity to realise their potential.

Sir Fazle Hasan Abed KCMG
1936-2019

TABLE OF CONTENTS

Message from Executive Director	1
Message from Country Director	2
About Us	3



Direct Reach by Programme	4
Our Reach by Country	5
Safeguarding in 2021	6



BRAC Across the World	7
Programmes in BRAC South Sudan	8
BRAC South Sudan Management Team	14



Our Partners	15
Programme Locations in BRAC South Sudan	16
Financial Highlights	17

MESSAGE FROM EXECUTIVE DIRECTOR



SHAMERAN ABED

Executive Director
BRAC International

Over the past year, we have seen new and complex challenges emerge that transcend borders. The impacts of the global pandemic, geopolitical tensions, and a visibly changing climate are all being felt in the places we work in. At a moment like this, the need for holistic, pragmatic and locally-led solutions are clearer than ever.

At BRAC International, we have been working to deliver impactful solutions through our integrated approach, combining social development with market-based solutions including microfinance and social enterprises. In 2021, our programmes reached 100 million people in nine countries in Asia and Africa, delivering services and creating opportunities in the midst of challenging conditions.

Our microfinance portfolio is growing stronger. The annual Lean Data impact surveys and the 60 Decibels Microfinance Index shows how our work is adding value to the lives of our clients and their families, and creating impact at scale. The establishment of a large debt facility, with support from Global Partnerships and Proparco, will help us reach over one million new clients in the next five years across Asia and Africa.

Our new social enterprises team has hit the ground running, supporting our enterprises in Africa to find the right balance between impact and viability, and exploring ways to unlock the potential that market-led solutions can have in changing people's lives for the better.

We are on our way towards delivering on our Audacious goal of helping 4.6 million households lift themselves out of extreme poverty by 2026, with plans in place for embedded teams in eight countries by the end of next year. This work could not be more urgent, given the millions of people who have been pushed into extreme poverty by the economic crisis caused by COVID-19.

In the coming years, we plan to significantly expand our efforts across our countries of operation, delivering high quality programming at the scale necessary for meaningful and lasting change. **As a Global South organisation, I strongly believe that we need to follow the example of the communities we work with, and in particular the women, who show amazing resilience and spirit in the face of incredible odds. The crises at hand requires us to think bigger and bolder, and we are firmly committed to rising to this challenge.** The people and the communities we serve deserve nothing less.

As long as we stay true to our values and develop innovative, scalable solutions grounded in local realities, I am certain we will find the resources and the space to continue our mission - of building a world where everyone has the opportunity to realise their potential.

On behalf of BRAC International, I thank our government counterparts, funding partners, affiliates, and other stakeholders for supporting us as we tackle the world's most urgent challenges. I would also like to thank our Supervisory Board for its guidance and support throughout the year. Finally, I take this opportunity to express heartfelt gratitude to our staff members, especially those on the frontline, whose insight and dedication drive us forward.

MESSAGE FROM COUNTRY DIRECTOR



Benard K. Mooya
Country Director
BRAC South Sudan

In my reflection, 2021 was another positive year for BRAC South Sudan in delivering its mandate to the people of South Sudan. The year 2021 was associated with resilience and recovery from the adverse effects of the coronavirus pandemic. We continue to be very excited and proud of our work in South Sudan from the programmatic, partnership, and organisation-building perspectives.

Programmatically, in 2021, we implemented five core projects, namely: Community-Based Education for Out of School Girls and Vulnerable Children (CoBE), Education for Peace Recovery and Resilience (EPRR), Communities Rise (CoRiSE), Third-Party Monitoring services for South Sudan Safety Net Project (SSSNP), and Community Resilience and Local Governance Project (ECRP). In addition, we added CORISE and ECRP during the same year. With a budget of \$3.9 million, 52 staff members, and more than 70 volunteers (teachers), we maintained our operations in four states of South Sudan, including Eastern Equatoria, Western Equatoria, and Northern Bahr El Ghazal.

Throughout 2021, we've devoted significant efforts to building a capable and effective organisation and developed strong working relationships with the Government of South Sudan on all levels and with other organisations. We strongly believe that with the appropriate level of investment of time and resources, many opportunities are available for BRAC in South Sudan.

Regarding security, the ceasefire held in most parts of the country and overall violence continued to reduce with the formation of the Transitional Government of National Unity. This was a significant achievement in implementing the revitalised peace agreement and offered hope for the country's recovery and its people. However, armed conflict and inter-communal violence spiked in various parts of the country, posing challenges for NGOs working in those areas. The influx of IDPs into Yambio, in the Western Equatoria state, that resulted from the Tombura conflict has begun to strain our school resources as we attempt to accommodate as many IDPs as possible while maintaining quality.

On behalf of the management team at BRAC South Sudan, I thank all our partners, the Government of South Sudan and its national, state, and local government officials, other critical stakeholders, our advisory council members, and our hard-working BRAC South Sudan staff. Because of your invaluable support, BRAC South Sudan can achieve its mission in service of the people. We look forward to our continued collaboration.

ABOUT US

BRAC INTERNATIONAL

BRAC International is a leading nonprofit organisation with a mission to empower people and communities in situations of poverty, illiteracy, disease, and social injustice. Our approach is grounded in the conviction that people living in vulnerable situations can be agents of change if they are empowered with the tools, skills, and hope they need to change their lives. We design proven, scalable solutions that equip people with the support and confidence they need to achieve their potential. BRAC's institutional expertise on successfully implemented programmes is applied across 9 countries, touching the lives of over 130 million people, where our models are adapted according to the country's context.

BRAC INTERNATIONAL HOLDINGS B.V.

BRAC International Holdings B.V. (BIHBV) was set up in 2010 as a private limited liability company and is a wholly-owned subsidiary of Stichting BRAC International. BIHBV is a socially responsible for-profit organisation engaging people in sustainable economic and income-generating activities. The core focus of BIHBV is to provide microfinance services to people, particularly women, living in poverty and hard-to-reach areas to build their financial resilience and improve the quality of life for them and their families.



DIRECT REACH BY PROGRAMME

AGRICULTURE, FOOD SECURITY AND LIVELIHOOD

19K

farmers received input support in
Sierra Leone, Liberia and Tanzania

EARLY CHILDHOOD DEVELOPMENT (ECD)

7K

learners in 200 ECD centres with
223 playleaders in Tanzania and
Uganda

EDUCATION

174,130

students in Afghanistan,
Uganda, South Sudan &
Philippines

HEALTH

3,475,060

patients received treatment from
BRAC supported Health Facilities
in Afghanistan, Uganda, Sierra
Leone and Liberia

MICROFINANCE

685,200

borrowers in Rwanda,
Uganda, Myanmar, Sierra
Leone, Tanzania



ULTRA-POOR GRADUATION

5K

participants registered in
our Ultra-Poor graduation
programmes in Afghanistan,
Uganda and Liberia

YOUTH EMPOWERMENT

54K

registered adolescent and youth
(77% Female) in 650 clubs in
Uganda, Tanzania, Liberia, Sierra
Leone and South Sudan.

OUR REACH BY COUNTRY



1,234,506

People reached in
Afghanistan

54,485

People reached in
Liberia

140,738

People reached in
Myanmar



12,758

People reached in
Philippines

18,861

People reached in
Rwanda

163,425

People reached in
Sierra Leone



4,835

People reached in
South Sudan

515,187

People reached in
Tanzania

2,534,504

People reached in
Uganda



SAFEGUARDING IN 2021



BRAC International (BI) launched **Safeguarding Audit Review** provided on safeguarding indicators to support management in understanding policy compliance and incorporated **Safeguarding clause** in the procurement manual and partnership agreements to ensure compliance of partners and service providers.



BI arranged training on **Safeguarding Case Management and Investigations** as a part of continuous capacity development and continued **awareness-building** of staff and programme participants on the **Safeguarding Policy and sub-set policies**, which are as follows:

- Child and Adolescent Protection Policy
- Sexual Harassment Elimination and Protection from Sexual Exploitation and Abuse Policy
- Prevention of Workplace Bullying and Violence Policy
- Adults with Special Needs Policy
- Whistleblowing policy

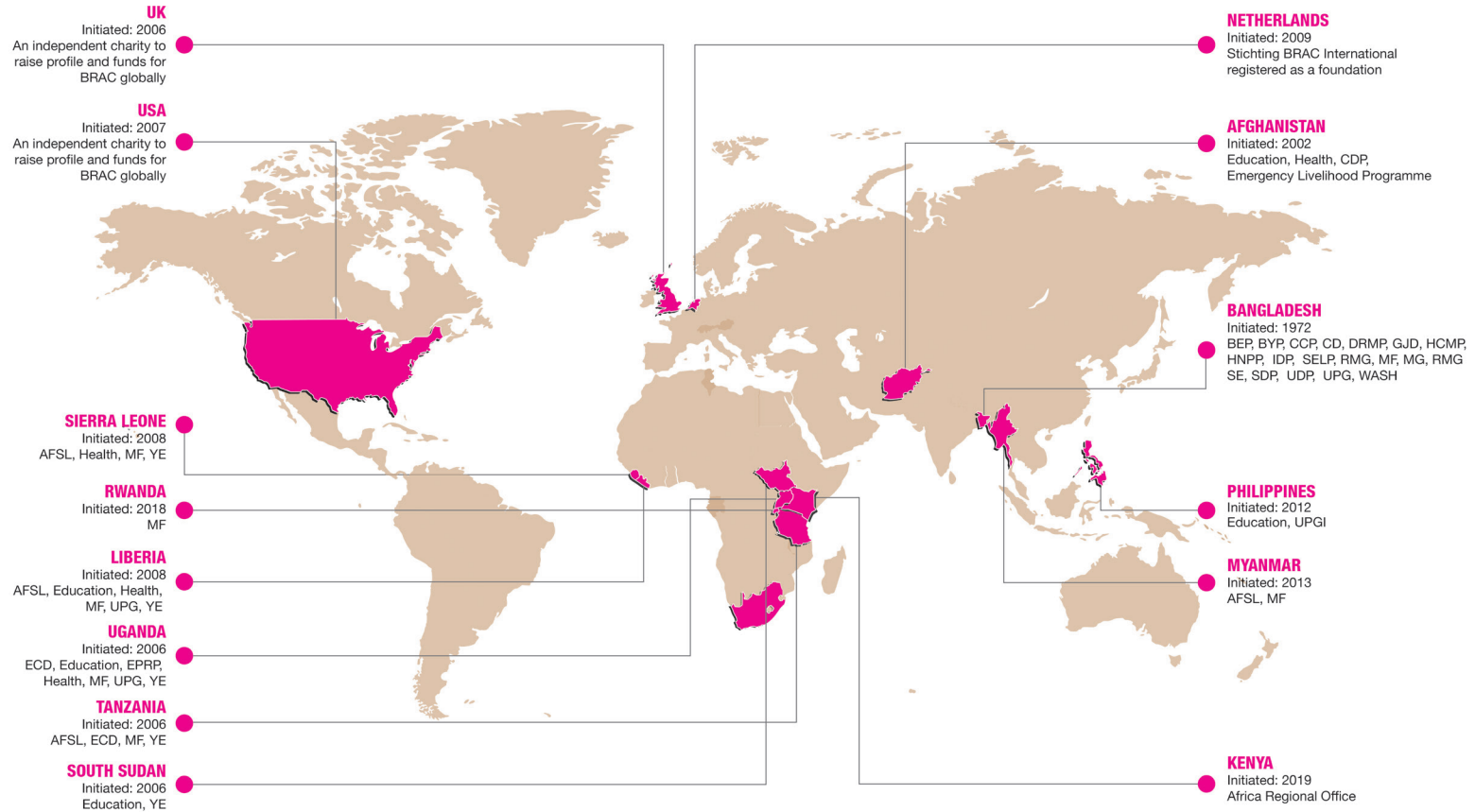


BI completed quarterly **safeguarding assessment checklist** to monitor safe organisational practices



BI formed **Inquiry Review Committee (IRC)** to review safeguarding cases to provide decisions and guidance on actions to be taken and developed an **online safeguarding register** to digitize the incident management process and to ensure confidential reporting

BRAC ACROSS THE WORLD



AFSL: Agriculture, Food Security and Livelihood
BEP: BRAC Education Programme
BYP: BRAC Young Professionals
CCP: Climate Change Programme
CD: Communicable Disease
DRMP: Disaster and Risk Management Programme

ECD: Early Childhood Development
EPRP: Emergency Preparedness and Response Programme
GJD: Gender Justice and Diversity
HCMP: Humanitarian Crisis Management Programme
HNPP: Health, Nutrition and Population Programme
HRLS: Human Resources and Legal Aid Services

IDP: Integrated Development Programme
MF: Microfinance
MG: Migration
RMG: Readymade Garments
SE: Social Enterprises
SELP: Social Empowerment Legal Protection

SDP: Skills Development Programme
UDP: Urban Development Programme
UPG: Ultra Poor Graduation
UPGI: Ultra Poor Graduation Initiative
WASH: Water, Sanitation and Hygiene
YE: Youth Empowerment



PROGRAMMES IN

BRAC SOUTH SUDAN

COBE Project
CORISE Project
ECRP Project
SSSNP Project

COBE PROJECT

BRAC is implementing the Community-Based Education for Out-of-School Girls and Vulnerable Children (CoBE) Project in four states: Central Equatoria State (CES), Eastern Equatoria State (EES), Western Equatoria State (WES), and Northern Bahr el Ghazal (NBG) with funding from Global Affairs Canada (GAC). The project is designed to expand access to education for marginalised and vulnerable Out-Of-School Children (OOSC) and youth, especially girls, by addressing institutional, social, and cultural barriers to basic education. Aligning with the Government of South Sudan's Alternative Education System (AES), the CoBE project provides alternative education through two modalities: 1) Community Girls Schools (CGS), which admits children of ages 8 –12 who dropped out of school between primary 1 and 4. After successful completion of the CGS cycle (3 years), these learners aim to transition to formal primary school at Grade 5; and 2) Alternative Learning Programme (ALP) for students of ages 12 –18, who may have dropped out of school at any grade (Primary 1 to 8), are prepared to sit for the Primary 8 national examination. The programme qualifies them to proceed to secondary school or a vocational institute. The project employs a human-rights approach to development and actively involves communities while addressing issues that impede education, especially for girls.

HIGHLIGHTS

1,835 people reached directly, of whom 1,588 were students, 61 were teachers, and 186 were SMC members

21 schools established with a total of **61** teachers (15 males and 46 females) and **1,588** students (603 males and 985 females)

100% of the students received educational materials

21 School Management Committees have been established with a total of 186 members

HOPE FOR SINGLE MOTHERS

Jenifer Manasa is 17 years old and lives with her two children in Yambio County, Western Equatoria State. Growing up without parents, she had no one to look out for her. Then, she met a man when she was 14 who impregnated and abandoned her.

Jenifer had to drop out of school in primary six and sell vegetables to support herself and her child. Two years later, she met another man who promised to take care of her, but left as soon as she was carrying his child.

“Amidst these challenges, I still had the determination to continue studying. So, when there was talk of BRAC’s plan to start a community school, I was pleased but worried about how I would breastfeed my child there. However, BRAC is unique in providing relevant facilities for lactating mothers as teachers, and students with babies are encouraged to continue studying,” Jenifer said.

The Community-Based Education for Out of School Girls and Vulnerable Children (COBE) Project not only benefits girls, but also supports children from communities who lack knowledge on the importance of education as they are isolated due to cultural and economic barriers.

“I am delighted I resumed my studies. I want to be a teacher and support girls in our community. Thanks, BRAC, for encouraging young mothers like me to return to school, I Jenifer added.



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CORISE PROJECT

BRAC and its partner, Help Restore Youth (HeRY), are implementing the Communities Rise (CoRise) project in Northern Bahr el Ghazal and the Western Equatoria States with support from the European Union. Communities Rise is a community-based project integrating adult learning toward economic, social, and political equity. CoRise is designed to build increasingly supportive communities towards women's engagement in public life (social, economic, and political), featuring visible allied behaviour of men, boys, and community leaders and enabling increased women's engagement in public life, including economic activities. The project takes a holistic approach to gender equity development through economic skills acquisition and market connection for women and youth, development of men, boys, and community leaders as allies, and coordinated community advocacy towards gender equality. This intervention is implemented in 50 selected communities in the counties of Northern Bahr el Ghazal and Western Equatoria in South Sudan.

The project duration is 30 months; key activities are training in scaffolding over 24 months, social and gender equity, and community advocacy and civic leadership, paired with individual economic and market engagement plans and activities supported by hands-on caseworkers/advocates and the facilitated development of gender-integrated community advocacy initiatives, over an additional six months. These activities are underscored by integrated female-male engagement in both training and community sessions and metacognitive sessions towards the synthesis of the same.



HIGHLIGHTS

A total of **100** groups/ clubs have been established till December 31, 2021

A total of **100** mentors have been recruited (33 males and 67 females)

A total of **3000** participants have been enrolled in the groups (911 males and 2089 females)

THE MEANING OF EMPOWERMENT

Agnes Andrew Sasa is a 24-year-old single mother who was born in Tambura-Kinya Payam, Kinya Village. After the upsurge of conflict erupted in May 2021, she escaped with her two children. She currently lives in Mukongo village in Yambio County as an Internally Displaced Person (IDP).

Agnes' parents had eight children. Like other girls in her village, her sisters did not attend school. Instead, they were considered a source of income in the form of dowry. Her elder sisters watched their male siblings go to school while they stayed home, busy with domestic work until they were forced to marry at an early age.

Agnes' uncle convinced her father to send her to school. Agnes had started a nursing course when trouble broke out in their village, causing her to flee Yambio.

She managed to borrow some money to start a small business, but life was still challenging.

"One day, a group visited my house and told me about BRAC, an organisation that empowers women and youth, and their plans to start the Communities Rise (CoRISE) Project targeting the host, returnees, and the IDPs. I was later called for an interview and recruited as a mentor," Agnes said. "The best part was to see that one of the course modules was about family planning, menstrual hygiene, and understanding our skills/hobbies. By the time I finish the project, I will expand my business and be able to provide for my family and go back to school to be a professional nurse" she added.



The best part was to see that one of the course modules was about family planning, menstrual hygiene, and understanding our skills/hobbies.

ECRP PROJECT

PROJECT TYPE: THIRD PARTY MONITORING

The United Nations Office for Project Services (UNOPS) and the International Organization for Migration (IOM) are implementing the South Sudan Enhancing Community Resilience and Local Governance Project (ECRP) in 20 counties within South Sudan with funding from the World Bank. The ECRP is designed to respond to various community-level needs, while strengthening the humanitarian-development nexus for medium-term recovery and longer-term development. The project aims to improve access to basic infrastructure and strengthen community institutions through four key components: 1) community infrastructure and services; 2) local institution strengthening; 3) project management and learning; and 4) contingency emergency response. UNOPS has contracted BRAC South Sudan to provide independent Third Party Monitoring (TMP) services for the ECRP to monitor the progress of project activities following its overall plan and risk mitigation actions, provide recommendations for continuous improvement, relevance, effectiveness, impact, and sustainability of activities, and provide advice on the relevance and adequacy of the results frameworks, including its structure of outcomes and outputs and related indicators and target group numbers based on the evolving project context.

SSSNP PROJECT

PROJECT TYPE: THIRD PARTY MONITORING

The United Nations Office for Project Services (UNOPS) is implementing the South Sudan Safety Net Project (SSSNP) in 10 South Sudan counties with funding from the World Bank. The SSSNP is designed to respond to various needs and humanitarian crises in the country. The project aims to bridge the humanitarian-development nexus by addressing urgent conditions through a scale-up of the safety net activities while rehabilitating community assets and strengthening safety net delivery tools for longer-term development. The key project interventions include providing: (a) cash transfers, (b) equipment, materials, and skilled labour, and (c) complementary support to strengthen household capacity to use the cash received. BRAC South Sudan was contracted to provide independent Third Party Monitoring (TPM) services to SSSNP to assess adherence at all implementation levels to the procedures set out in the relevant project documents.



BRAC SOUTH SUDAN MANAGEMENT TEAM

Benie K. Mooya	Country Director
David A. Bruscino	Deputy Country Director
Seth M. Ong'uti	Chief of Party, CoBE
Godfrey S. Mandinde	Head of Finance
Moreen R. Nyakato	Head of Operations



OUR PARTNERS



THE WORLD BANK



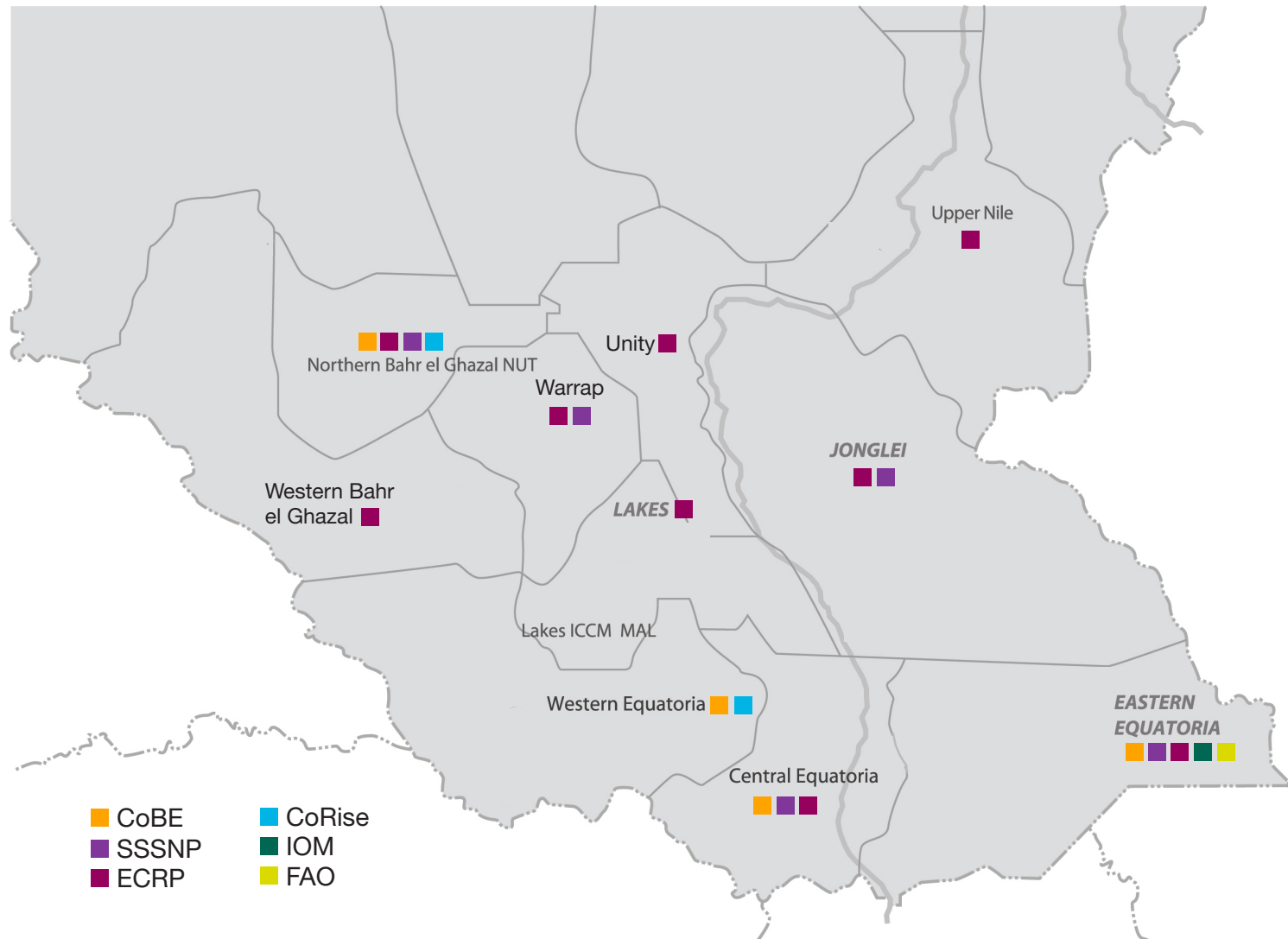
Global Affairs
Canada
Affaires mondiales
Canada



USAID
FROM THE AMERICAN PEOPLE



PROGRAMME LOCATIONS, BRAC SOUTH SUDAN



OPERATIONAL AND FINANCIAL HIGHLIGHTS

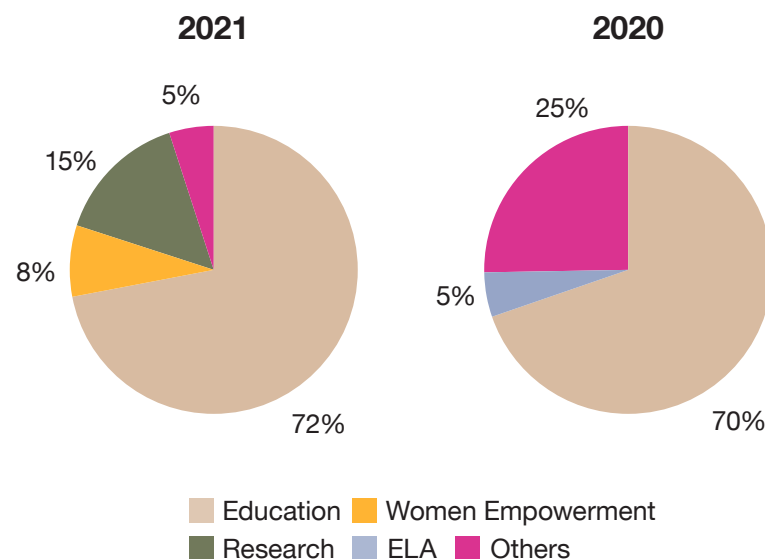
BRAC South Sudan received grants amounting to \$2,808,635 in 2021 as compared to \$1,584,716 in 2020. Total project expenses utilized for the year 2021 amounted to \$2,945,700 (\$1,962,970 in 2020), representing 50% increase. The bulk of the expenditure amounting to 64% were contributed by Global Affairs of Canada.

The expenses incurred for the major development programmes are shown below.

95% of the expenditure is for direct programme service with only 5% utilised for administration expenses.

PROGRAMME COST BY NATURE OF PROGRAMME

Programme	2021		2020	
	USD	%	USD	%
Education	2,120,463	72%	1,377,739	70%
Women Empowerment	246,926	8%	-	0%
Research	429,866	15%	-	0%
ELA	-	0%	91,029	5%
Others	148,445	5%	494,202	25%
Total	2,945,700	100%	1,962,970	100%



CONTRIBUTION TO GOVERNMENT EXCHEQUER

BRAC South Sudan regularly contributes government exchequer through providing income tax on its employees' income and withholding tax from vendors.

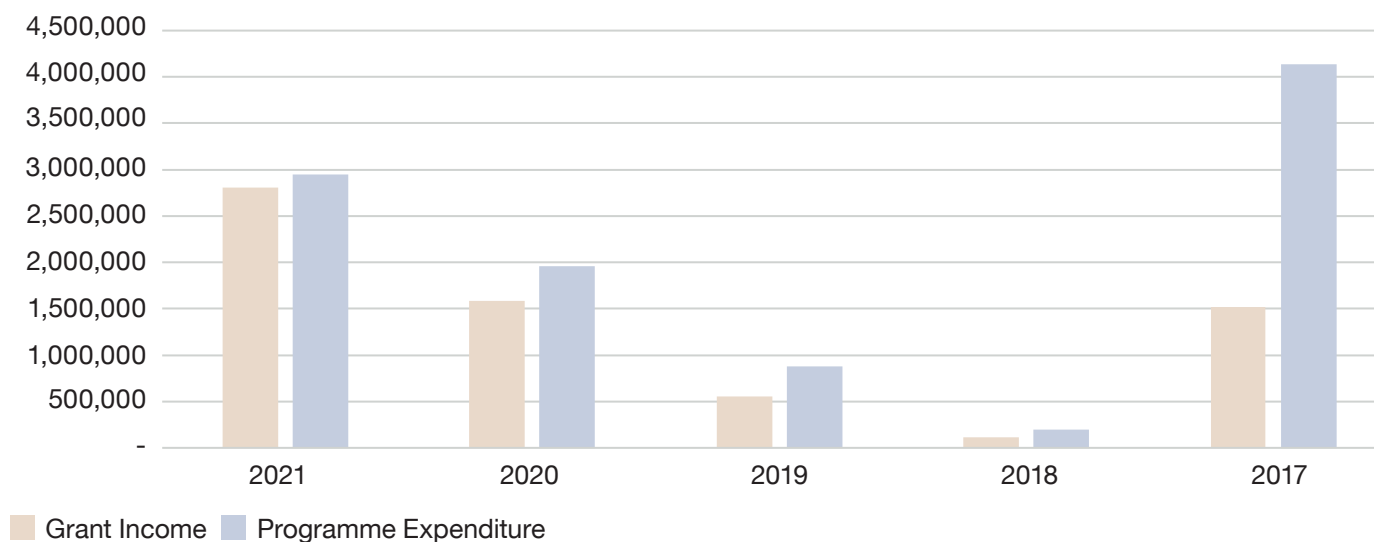
BRAC South Sudan also contributes to the National Social Security Fund (NSSF). Total contribution to government exchequer for the last two years is as follows:

Particulars	2021	2020
Withholdings tax	2,138	-
NSSF contribution	50,918	112,975
Total	53,056	112,975

PERFORMANCE REVIEW

Particulars	2021 USD	2020 USD	2019 USD	2018 USD	2017 USD
Income Statement					
Grant Income	2,808,635	1,584,716	553,858	117,334	1,518,965
Programme Expenditure	2,945,700	1,962,970	885,456	204,669	4,134,909
Financial Position					
Cash at Bank	578,183	99,440	40,910	22,843	585,442
Grant Received in Advance	474,901	42,178	79,259	99,558	341,613
Operational Statistics					
No. of Programmes	5	3	-	6	-

GRANT INCOME VS PROGRAMME EXPENSES 2017-2021



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